## CANADIAN FOREIGN SERVICE ACADEMY - WHEN?

The idea has been around for decades.

Awareness of the **need** was given impetus in the early 70's by a PAFSO proposal to the then Under-secretary, Ed Ritchie, and again in the early 80's with the Halstead Report.

In 1990 the planets aligned - EAITC entered its resource induced crisis, North American management culture recognised the role of Training and Development in organisational effectiveness, and new departmental leadership took hold.

The intention to create such an organisation or institution was announced in the Corporate Review 1990.

The conception is now taking place and will be completed with PMB issue/allocation of resources.

The **gestation** activities managed by APF should not take more than 10 months.

The inauguration with a fresh batch of FS1-Ds, AT's and Foreign Language students is proposed for January 1992.

It is anticipated that **development** from infancy to adolescence will occur over approximately 3 to 5 years, followed by an ongoing lifetime of **adaption** and **maturation**.