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In the present age of rapid machinery, pushing com mercial travellers, and wide-spread ambition to do a large share of trade there is a very general disposition towards over-production by manufacturers and over-buying by merchants. Either of these will almost always result in a reduction of the margin of profit below the safe point. Indeed, increasing expenses and diminished profits are features of business at the present day. Those who propose to succeed as producers or merchants cannot be too careful to see that their business is done at a living profit. On this subject some remarks made recently by the American Bookmaker are very pertinent. That journal cites a recent failure in business as serving to illustrate the truth that he who attempts to produce any given article at much less than the rate which experience has shown to be necessary is in the end sure to come to grief. It goes on: "The insolvent firm issued a long line of attractive looking books, with taking titles, many intrinsically of much value; it advertised well, worked hard, and attended assiduously to its business. Yet in the end disaster overtook it. More books were printed than the public cared to buy, and ready capital was no longer available. This is not an isolated experience. Other instances could be cited which parallel it. The cheapening process, carried beyond the verge of safety, resulted in failure. The margin of profit was reduced too low. When all of the items for labour and material are known, and the price is determined at so narrow a margin above the bare cost that even on a large number of copies scarcely any profit remains, of what advantage is it to a publisher to issue a book in this way? He destroys the trade of others and gains nothing from it himself. No system of publishing can long endure which does not consider the fixed charges and the incidental expenses as well as the cost of labour and material consumed."

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