Persons from outside the public service who have made contributions to the Committee's studies were:

Doctors D. B. Scott, L. E. Trainor and J. T. Sample, all from the University of Alberta; General Charles Foulkes (Retired); Lt. Gen. Guy Simonds (Retired); Commodore James Plomer (Retired); and Mr. John Gellner.

- 5. On Wednesday, July 17, 1963, the Committee visited NORAD Head-quarters in Colorado Springs, U.S.A. and heard General John K. Gerhart, U.S.A.F., Commander in Chief, NORAD: and Air Marshal C. Roy Slemon, R.C.A.F., Deputy Commander; assisted by Brig. Gen. L. W. Stocking, U.S.A.F.; Col. J. W. Bothwell, U.S.A.F.; Air Vice Marshal M. D. Lister, R.C.A.F.; Wing Commander V. Rolfe, R.C.A.F.; Lt. Col. J. L. Pilant, U.S. Army; Commander A. M. Smith, U.S.N.; Lt. Col. J. L. Beck, U.S.A.F.; Sqd. Ldr. S. E. Collins, R.C.A.F.; Mr. G. Salsky.
- 6. On Thursday, November 7, 1963, the Committee visited NORAD northern Region Headquarters and the BOMARC Base at North Bay, Ontario and the 414 Squadron. There, we heard: Air Vice Marshal M. M. Hendrick, Air Officer Commanding, Air Defence Command; Air Vice Marshal J. B. Harvey, Commander, Northern NORAD Region; assisted by Air Commodore M. E. Pollard, Col. T. H. Besson, Group Captain G. B. Murray, Wing Commander A. G. Lawrence, Wing Commander J. MacKay, Squardon Leader H. J. Tennant, Squadron Leader D. S. Terrell, Flight Lieutenant R. M. Taylor.
- 7. Because Canada's contribution to NATO represents a substantial proportion of the Canadian Defence Budget, the Committee concluded that it could not arrive at a true appreciation of the role of Canadian forces in Europe without some direct knowledge of the defence policies of some of the leading members and direct contact with the heads of NATO and SHAPE. Furthermore, it was evident to the Committee that military strategy had changed considerably over the years and that contacts with European leaders and scholars would give the Committee a better understanding of all aspects of defence.
- 8. The Committee left Canada on November 10, returning November 24, 1963. Meetings were held in France, Germany, Denmark and the United Kingdom. It heard 44 witnesses in the course of 14 meetings. They were:

Rt. Hon. George Drew, Canadian High Commissioner to the United Kingdom; Commodore F. B. Caldwell; Air Commodore W. P. Gouin; P. E. Haddon; Col. G. R. Hale; R. S. Thain; all of Canadian Joint Staffs (London).

Mr. Leonard Beaton; Institute of Strategic Studies; Professor Michael Howard and Col. Gwynne-Jones.

Air Vice Marshal D. A. R. Bradshaw, Commanding Officer, 1 Air Division; Group Captain D. C. Laubman, Commanding Officer 3 (F) Wing; Brigadier M. R. Dare; Colonel W. C. Dick; Lt. Col. C. D. Simpson; Major Crowe and Captain W. H. Moorhouse, all of 4 C.I.B.G. Mr. Dirk U. Stikker, Secretary-General of NATO; Mr. George Ignatieff, Canada's permanent representative to NATO Council; Air Vice-Marshall R. A.