

FIGURE 38 (continued)

MISSION	EXPENDITURE ITEM	AMOUNT (\$000)
Sydney	Chancery - wall repairs	6.6
Tehran	Chancery - building repairs	2.4
Tokyo	Chancery - fence repair work, building exterior work, electrical upgrades	669.9
Washington	Chancery - replace planters, install new fan coil units	766.5
Total Recapitalization Expenditures 2009-2010		4,259.8

Charge Inflows and Utilization

The charges for the common services abroad are received for each position added. These charges fund the positions assigned to the delivery of common services in the missions, for example, in the fields of finance, property management, security, human resources and informatics.

**FIGURE 39
Common Services Charges Abroad in 2009-2010**

	INCOMING (\$)	OUTGOING (\$)	BALANCE (\$)
Mission Client Services and Innovations			
Solde d'ouverture			\$7,070,940
North America General Relations	\$1,634,100	\$201,200	1,432,900
Latin America and Caribbean	447,100	271,100	176,000
Europe	412,800	240,900	171,900
European Union	533,900	2,428,700	-1,894,800
Africa	311,800	1,011,800	-700,000
Middle East and Maghreb	257,300	844,100	-586,800
North Asia	103,300	95,700	7,600
South, Southeast Asia and Oceania*	616,300	1,065,700	-449,400
Temporary Assignments	289,900	291,980	-2,080
Subtotal, Mission Client Services	\$4,606,500	\$451,180	5,226,260
Other Costs:			
Information Management and Technology	\$938,900	\$938,900	0
Expenses Accrued for Common Services Abroad	920,800	3,084,900	-2,164,100
Sub-total of Other Costs	\$1,859,700	\$4,023,800	-2,164,100
Total, Common Services Expenses	\$6,466,200	\$10,474,980	\$3,062,160

* Includes Afghanistan.