

To the Deans of the Faculties of Arts and Science  
Science Division  
Medicine  
Engineering  
Graduate Studies  
Law  
Agriculture

September 20th  
1935

Dear Dean

Coordination of Research

I should like to have an early opportunity of discussing with the Deans of the Faculties named above the possibility of formulating a University policy in the matter of research. Recognizing the valuable work which is being done in many quarters and anxious as I am to do everything to continue and increase support for this purpose from all available sources, I feel the need of gaining a conspectus of the problem as a whole. I am sure you will agree with me that it is only when looked at from the point of view of the University that a proper perspective can be obtained and it is for that reason that I should value the advice of the Deans in surveying the situation.

I suggest that it will be eventually necessary to ask each Faculty to make a somewhat careful report on its present activities and plans but in the meantime it would be helpful to me if we could have a preliminary conversation. I should therefore be glad if the Deans would meet me at four p.m. on October 2nd in my room.

You may desire in the meantime to submit a brief document expressing your views on the subject but my idea is that this meeting should be preliminary and that no bulk of documents should be circulated beforehand.

Yours sincerely,