



## Appendix A

### ADVISORY BOARD

**Philippe Kirsch, Q.C. (Chair)**

Legal Adviser  
Legal and Consular Affairs Branch  
Foreign Affairs and International Trade

**Peter Harder**

Deputy Minister  
Citizenship and Immigration Canada

**William L. Clarke**

Assistant Deputy Minister  
Corporate Services  
Foreign Affairs and International Trade

**Paul Thibault**

Assistant Secretary  
Government Operations, Foreign,  
Defence and Immigration Sector  
Programs Branch  
Treasury Board Secretariat

**Allister Paterson**

Vice-President  
Sales, North America  
Canadian Airlines International Inc.

**William H. (Bill) Maguire**

Maguire Travel Services Ltd.

**Robert J. MacPhee**

Chief Executive Officer  
Passport Office  
Foreign Affairs and International Trade

**Hans von Donhoff (Secretary)**

Director, Strategic Planning  
Passport Office  
Foreign Affairs and International Trade