

February 14th, 1924.

CONFIDENTIAL.

J. C. Meakins, Esq., M.D.
The University of Edinburgh,
EDINBURGH, Scotland.

My dear Meakins,

I have sent you with this mail an official letter, requesting your advice and help in connection with the proposed new medical clinic, and I have sent a copy of it to Dr. Pearce.

I am writing you now to ask if you would, in the light of what you read, consider yourself a candidate for the position of Professor of Medicine in McGill University and Director of the Department of Medicine, with supervision of the teaching in that Department.

Whoever comes would, of course, have a service of at least 50 beds, charge of all the clinical laboratory service of the hospital, control of the outpatient medical department, and supervision of the teaching, which would be practically under his own control. Dr. Hamilton is quite willing to step aside in favour of the new Chief, who would be welcomed very cordially by all.

Should you care to accept such a position, I would suggest a definite salary of, say, \$12,000, and that under such conditions, you would be given an office in the hospital, with latitude to see as many private patients as you cared to, but that the fees for these patients would be given over to the University Clinic.

The other alternative would be a smaller salary with the privilege of collecting fees for yourself, a plan which I believe to be far less satisfactory.

We are, however, extremely anxious that the head of the department should come in contact with the public, and though we do not believe an office outside of the hospital is advisable, we, nevertheless, feel it necessary to attract as much as possible private patients to the service, where they can have the benefit of consultation with you, and where you, on the other hand, can be kept more in touch in this way with the community.

With a suitable staff as outlined, and an adequate budget for development, it should be a wonderful clinic, and I am hopeful