#### Contacts

Companies wishing to obtain information on the EBRD should contact the International Financial Services and Capital Projects Division or the USSR and Eastern Europe Trade Development Division, as listed in Section III. For assistance in arranging contact with Bank officials, exporters should contact:

Commercial and Economic Division Attn: Robert B. Mackenzie Canadian High Commission Macdonald House One Grosvenor Square London, England W1X 0AB Tel.: (011-44-71) 629-9492 FAX: (011-44-71) 491-3968

## B. Other Multilateral Financing Sources

# 1. The United Nations Development Program (UNDP)

#### Overview

The United Nations Development Program (UNDP), a multilateral development institution affiliated with the United Nations, is the central planning and funding agency for technical assistance provided through the UN system. It is supported by some 130 different countries whose voluntary contributions are in addition to their regular UN contributions. Through a network of specialized international agencies and development banks, it offers technical assistance in almost every area of economic activity.

The UNDP disperses grants worth over US \$1 billion per year to its less developed country members for the financing of technical expertise in the field, training fellowships, and the hiring of consulting firms on contract to its various affiliated agencies. Working closely with the appropriate government agencies of the recipient countries, the UNDP prepares five-year program reports for each country which establish sectors of concentration and the approximate funds available for the period. Individual projects are designed by the field offices of UNDP, in consultation with the local government. After UNDP approval, the projects are assigned to the appropriate agencies charged with their execution. The executing agency will then seek out individual experts, consulting firms and equipment suppliers as required for the project. Interested firms should maintain a close relationship with the particular executing agencies of interest to ensure that they are short-listed since work in this field has now become very competitive. For short term single consultancy contracts, however, contact should be made directly with UNDP in New York.

## **Business Opportunities**

The most significant contract opportunities offered by the UNDP are those involving consultants, either on an individual basis (i.e. the hiring of an expert for short or long-term assignments in the field) or to the firm as a whole through sub-contracts. Equipment suppliers however, should not ignore the UNDP. Since the program finances pre-feasibility and feasibility studies which eventually lead to projects with a significant capital goods content, the UNDP's activities can be of use in identifying future markets. Canadian equipment suppliers may also find it useful to associate themselves with consulting firms already doing business internationally, although most executing agencies procure needed equipment directly and not via consultants. Since pre-feasibility and feasibility studies are the first steps towards the realization of large projects, the UNDP should be valued both for immediate consulting contracts and for follow-up on opportunities for downstream business (e.g. forestry studies leading to the design and engineering of complete pulp and paper mills).

#### How to use the UNDP

There are basically two sources of marketing information which interested consulting firms should use in pursuing UNDP subcontracts. These are personal contact with the appropriate affiliated agencies and with the UNDP office in New York; and the five-year country program reports.

Personal contact is highly valued because the international market for services is so competitive. A firm should ensure that it maintains an updated file with the executing agencies of interest. (A list of all UNDP Executing Agencies is provided on the following page). The appropriate trade commissioners overseas can be of assistance in maintaining a good working relationship with these agencies.

Since the first official mention of some of the proposed projects under UNDP financing is contained in the UNDP five-year country program reports referred to earlier, it follows that these reports are an important resource for interested companies. The library of the External Affairs and International Trade Canada, housed on the main floor of the Lester B. Pearson Building at 125 Sussex Drive in Ottawa, receives this material regularly from the UNDP. Company officials are encouraged to view these documents whenever they are in the National Capital Region. Regular hours of operation are from 10:00 a.m. to 5:00 p.m., Monday through Friday.

### **UNDP** Executing Agencies

AfDB AFESD	African Development Bank Arab Fund for Economic and Social Development	Abidjan Kuwait
AsDB CDB EEC	Asian Development Bank Caribbean Development Bank European Economic Community	Manila Bridgetown Brussels
Fao Iadb Iaea	Food and Agriculture Organization InterAmerican Development Bank International Atomic Energy Agency	Rome Washington Vienna
ICAO ILO IFC	International Civil Aviation Organization International Labour Organization International Finance Corporation	Montreal Geneva Washington
IMO IsDB ITC	International Maritime Organization Islamic Development Bank International Trade Centre	London Jeddah
ITU	UNCTAD/GATT International Telecommunications	Geneva Geneva
UN UNCHS	Union The United Nations United Nations Centre	New York Nairobi
UNCTAD	for Human Settlements United Nations Conference	Geneva
UNCTC	on Trade and Development United Nations Centre on Transnational New York Corporations	
UNDP/OPS	United Nations Development Program Office for Projects Services	New York
UN/DTCD	United Nations Department of Technical Co-operation for Developm	
UNECA UNECLAC	UN Economic Commission for Africa UN Ecomonic Commission for Latin America and the Caribbean	Addis Ababa Santiago
UNESCAP	UN Economic and Social Commission for Bangkok	
UNESCO	Asia and the Pacific United Nations Educational, Scientific and Cultural Organization	Paris