



BY 1889 three sons of Mr. Hart Massey had been engaged in the business, which employed not fewer than 500 men. Mr. C. A. Massey, the eldest son, who had become general manager in 1871 owing to the ill-health of his father, died in 1884, when the active management reverted to Mr. Hart Massey. Messrs. Chester D. and Walter E. H. Massey were also members of the firm. Thus, in the Massey family as in the Harris family, there was developing a personnel which kept strong the identity of each business. Personnel

In Brantford the Harris Company had attracted to their branch of the industry a number of men who afterwards pooled their ability in the united firm. Messrs J. K. Osborne, Lyman Jones, J. H. Housser and J. N. Shenstone were all Harris men who later became pillars of the Massey-Harris Company.

Each Company by 1890 had a record of progress in inventions, tested in actual use at field trials and exhibitions in various parts of the world. For example, in 1880, the Massey Company took more than 60 prizes in Fall Fairs. In 1879 and 1880, at the old Toronto Industrial Exhibition, they secured the highest awards for their harvester. In 1885 they won the gold medal at the Antwerp Exhibition. In 1886, they were awarded the Indian and Colonial Exhibition Medal in London. At an agricultural exhibition in Early Awards